

Progress against priority workstreams
End of Year 2025/26: 1 April 2025-31 March 2026

Workstream	Progress End of Year (1 Apr 2025 – 31 Mar 2026)
a) Power a growing, vibrant and competitive economy, with over 1.2m sqm of additional office floorspace delivered by 2040.	
1. Adopt the City Plan 2040. - City Plan Inspectors' Report: Q1/Q2 2025/26 - Adoption: Q2 2025/26 2. Put in place the environment to deliver a high-quality strategic office floorspace for the Square Mile. - Review the Office Use Supplementary Planning Document (SPD). Q4 2025/26 - Review the Planning Obligations SPD. Q4 2025/26 - Publish regularly updated digital monitoring of development statistics and contextual data. Q4 2025/26 3. Engagement and coordination with the newly established City Business Investment Unit.	1. Adopt the City Plan - Extensive work on the City Plan has continued throughout the year. We expect the Planning Inspectors' report in the coming months and will then move to adopt the City Plan in summer 2026. 2. Office floorspace - The review of the Office and Planning Obligations Supplementary Planning Documents is on track to meet the new target of adoption in Q2 2026/27. - Digital monitoring is slightly behind schedule and is now expected to be published in Q1 2026/27. 3. The new CBIU Director has been appointed and is due to be in post early in 2026/27.
b) Transform the Square Mile into a 7-day-a-week cultural and leisure destination for everyone.	
1. Adopt the City Plan 2040 with its policies on cultural and leisure space, heritage preservation and celebration, public realm enhancement and fast track change of use of non-strategic office stock for supportive uses which meet the needs of residents, workers and visitors. - City Plan Inspectors' Report: Q1/Q2 2025/26 - Adoption: Q2 2025/26 2. Adopt the Cultural SPD and implement its guidance	1. Adopt the City Plan Extensive work on the City Plan has continued throughout the year. We expect the Planning Inspectors' report in the coming months and will then move to adopt the City Plan in summer 2026. 2. Cultural SPD Actions have continued with this workstream which supports the City of London's Cultural Strategy, increasing economic prosperity through improved footfall, spend and activity; high quality and

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and requirements through development decisions. • <i>Emergence of Corporate Cultural Strategy. Q4 2025/26</i> • <i>Complete and adopt Cultural Matchmaking programme. Q4 2025/26</i> 3. Continue to work with the Destination City Team to develop, and deliver against, implementation plans for each of the Destination City objectives. Ongoing	inclusive public realm; and making the City a destination of choice for all age groups. 3. Destination City Collaboration has continued with the Destination City Team to deliver outcomes. This includes work to establish and develop the City Business and Investment Unit; increased cross-departmental working on Business Improvement Districts; development of cross-departmental data sets and analysis of sectoral growth; ongoing work with potential cultural occupiers.
c) Celebrate our heritage while re-shaping those parts of the City that have the most potential for growth and regeneration.	
1. Adopt the City Plan 2040 with its policies on celebrating heritage and archaeology and delivering growth. • <i>City Plan Inspectors' Report: Q1/Q2 2025/26</i> • <i>Adoption: Q2 2025/26</i> 2. Publish (and consult on) a new 'Views' SPD to provide updated guidance on strategic and local view protection policies to facilitate the operation of the City's tall building strategy. Q4 2025/26 3. Draft 'Celebrating our Heritage' (final title TBC) SPD to set out the City's heritage strategy. Q4 2025/26 4. Further develop the Heritage Significance workstream to produce Statements of Significance to facilitate the positive management of the City's listed buildings. • <i>Secure a minimum of two new Heritage Significance commissions by Q4 2025/26.</i>	1. Adopt the City Plan Extensive work on the City Plan has continued throughout the year. We expect the Planning Inspectors' report in the coming months and will then move to adopt the City Plan in summer 2026. 2. 'Views SPD' Whilst in its initiation stages in 2025/26, it was agreed to revise the timeframe for achievement of this objective to Q2 2026/27. 3. 'Celebrating our Heritage' SPD Publication of the 'Celebrating our Heritage' SPD was delayed due to external factors. Formal consultation on the draft SPD was approved by Members in March 2026 and, subject to comments received, the final version is due to be published in spring 2026. 4. Statements of Significance This activity has been paused due to prioritisation of work on the City Plan and a high volume of casework.

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d) Ensure an environmentally enhanced City which is a highly sustainable place to do business, achieving a net zero Square Mile by 2040.	
1. Adopt the City Plan 2040 with its policies on retrofit first, whole lifecycle carbon, environmental resilience, sustainable transport. - City Plan Inspectors' Report: Q1/Q2 2025/26 - Adoption: Q2 2025/26 2. Review Carbon Options Guidance. Q3 2025/26 3. Deliver high quality, resilient projects in public realm and continue to embed Climate Action Strategy goals in projects and services. Ongoing 4. Progress Climate Action Strategy workstreams, including: - Report on the Cool Streets and Greening Programme 'Lessons Learned'. Q4 2026 - Identify opportunities and develop proposals for implementing the Square Mile Local Area Energy Plan. Q4 2026 - Participate in the UK Government's Advanced Zoning Programme and potentially procure a heat zone developer for the Square Mile (subject to Member approval). Q4 2026	1. Adopt the City Plan Extensive work on the City Plan has continued throughout the year. We expect the Planning Inspectors' report in the coming months and will then move to adopt the City Plan in summer 2026. 2. Carbon Options Guidance - The review of the Carbon Options Guidance PAN was completed and the updated version adopted by P&T Committee in December 2025. It is now in use by planning applicants. - The revised Guidance reflects the latest policy context, including the emerging City Plan 2040 and the Planning for Sustainability SPD, and incorporates valuable feedback from key stakeholders. - The changes made ensure the COG remains at the forefront of planning for sustainability, supporting the City's ambition for a net zero, climate-resilient Square Mile by 2040. . 3. Public realm projects - Throughout the year, several public realm projects were delivered to support a climate resilient City with reduced risk of overheating and flooding. - A key achievement was the completion of Finsbury Circus Gardens in Q1. This project was partially funded by the Climate Action Strategy. - Several small SuDs (sustainable drainage) schemes were completed, including those at St Andrew's Churchyard, Bread Street, and Knightrider Court. - Other projects in the programme continue to progress through the design and approvals process.

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	4. Climate Action Strategy • The Sustainable City Summit was held in Q3 as a major gathering of Square Mile stakeholders on delivering the Climate Action Strategy. • Work on the Cool Streets and Greening, Mainstreaming Climate Resilience, and Square Mile Programme has progressed as anticipated. • Procurement of a Heat Network Delivery Partner commenced in December following P&R approval. The procurement is being undertaken as part of the Government's Advanced Zoning Programme. • Work on a Square Mile Rooftop Solar Programme is underway. • All three programmes and associated actions will continue in 2026/27, as the Climate Action Strategy enters its sixth and final year.
e) Create an inclusive, accessible and healthy Square Mile where everyone feels welcome.	
1. Adopt the City Plan 2040 with its policies on inclusivity, accessibility and wellbeing. • <i>City Plan Inspectors' Report: Q1/Q2 2025/26</i> • <i>Adoption: Q2 2025/26</i> 2. Publish new and updated Planning advice and guidance to improve inclusivity and accessibility, including: • <i>Inclusive City SPD. Q4 2025/26</i> • <i>Safety of Women Planning Advice Note. Q4 2025/26</i> • <i>Updated version of the City's Wind Guidelines to address accessibility considerations. Q2 2025/26.</i>	1. Adopt the City Plan Extensive work on the City Plan has continued throughout the year. We expect the Planning Inspectors' report in the coming months and will then move to adopt the City Plan in summer 2026. 2 Planning advice and guidance • Delivery of an inclusive city SPD has been reviewed due to the Government changes to the production of SPDs. It is now intended to develop this as a Planning Advice Note in H2 2026/27. • An update of the Wind Guidelines is underway. 3. Accessible streets and parking facilities • The provision of well-maintained and accessible streets is a priority.

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3. Provide well maintained and accessible streets and sufficient, accessible parking facilities. • <i>Retain accessibility during construction and street works and increase accessibility through streets and spaces projects. Ongoing</i> • <i>Review building site and utility contractor guidance including Considerate Contractor scoring and Accessibility Award. Q3 2025/26</i> • <i>Project development and design, project processes, design checks and guidance. Q4 2025/26</i> 4. Increase engagement with disabled people based on lived experience. • <i>Reform and expand the City of London's Access</i> • <i>Team to more adequately integrate accessibility into divisional and departmental responsibilities. Q3 2025/26</i> • <i>Review strategy and project consultation processes to address the need for wider engagement. Q2 2025/26</i>	• Officers continue to monitor construction activity to ensure compliance with agreed Construction Management Plans and that any traffic management deployed is following the Code of Practice, Safety at Street Works and Road Works. Where necessary, amendments have been made to traffic management arrangements to ensure the safe movement of the public around works. 4. Increase engagement with disabled people • The Senior Leadership Team has endorsed proposals to recruit to a new 2-year fixed term Access Advisor position. • Progress has been made on engaging directly with disabled groups in our consultations on highways projects, such as proposed cycleway connections. • Data has been collected to monitor who we reach in engagement, with the aim of improving this. A summary report is due to be published in late spring 2026. This work is ongoing and will continue in 2026/27.
f) Maintain a safe built environment.	
1. Continue to discharge statutory building control functions. • <i>Maintain an appropriate number of Registered Building Control Surveyors with the Building Safety Regulator. Ongoing</i> • <i>Provide 24/7 dangerous structure call out service. Ongoing</i> 2. Work with City Bridge Foundation Board to develop a new model for the provision of engineering services.	1. Continue to discharge statutory building control functions. • Officers are managing a high workload of new applications and new large projects are in discussion. • The number of Registered Building Inspectors remains sufficient, and the team is looking to progress some of its graduates through the competency validation process soon to further strengthen the team's resource and retain talent. • The government report on the future of building control is still awaited.

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- Complete review of engineering service provision for City Bridge Foundation. Q3 2025/26 - Complete procurement of consultant for City Bridge Foundation structures (Q3 2025/26) for commencement in Q1 2026/27. 3. Inspect and maintain the highway structures and the Corporation's reservoirs in accordance with approved schedules. - Complete procurement of consultant for highway structures (Q3 2025/26) for commencement in Q1 2026/27. - Complete review of Reservoir Panel Engineer performance. Q1 2026/27.	2. Work with City Bridge Foundation (CBF) - Discussions are ongoing with CBF with CBF appointing a consultant to review the provision of engineering services. 3. Inspect and maintain highway structures. - All 2025/26 inspections were completed. - Procurement for an inspection consultancy is almost complete. - A Reservoir Panel Engineer was appointed early in 2025/26.
g) Provide safer streets and spaces.	
1. Deliver safer car parks through OSPR-funded investment. - London Wall car park fire safety project. Q3 2025/26 - Minorities structural surveys (operational property review). Q3 2025/26 2. Deliver safer streets and behaviour change activities through the Vision Zero programme. - Vision Zero Programme (incl. Aldgate High Street, Ludgate Hill/Old Bailey and Aldersgate Street/Long Lane). Q3 2027/28	1. Safer car parks The London Wall car park safety project is ongoing and on track for completion by Q1 2026/27, this will help to provide a safer parking environment. 2. Vision Zero programme Delivery of the Vision Zero Programme, which will ensure safer streets and behaviours, continued. A number of new schemes are in progress and others are planned, with the overall programme running to 2030.

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3. Deliver safer streets during temporary construction, highway and utility works. • Review <i>Considerate Contractor Scheme Code of Practice</i>. Q4 2025/26 4. Improved compliance with traffic restrictions for safety improvement and congestion reduction. 5. Implement additional dockless cycle hire measures and pursue the development of a pan-London contract. Q4 2025/26	3. Safer streets during temporary works A programme is being developed to review the Considerate Contractor Scheme Code of Practice. 4. Compliance with traffic restrictions • Officers continued to ensure safer authorised activities which reduced risk to the public, staff and contractors. • Updated guidance documents are under review for release to new contractors and developers to ensure City of London requirements and best practice are maintained. • During the year, officers undertook thousands of inspections of on street activities to ensure procedures were being followed. 5. Dockless cycles • Additional dockless cycle parking has been delivered; an MOU has been signed with operators. • Consultations and trials have been undertaken to improve bike management using existing highway powers, and ongoing engagement has been maintained with other boroughs and TfL.